The Stephen M. Kellen Term Member Program encourages promising young leaders to engage in a sustained conversation on international affairs and U.S. foreign policy. Each year a new class of term members between the ages of 30 and 36 is elected to a five-year membership. The Term Member Program allows younger members to interact with foreign policy experts as well as participate in a wide variety of events designed especially for them. Committees of term members in New York City and Washington, DC, serve as advisory bodies to the Council’s leadership and spearhead programs of particular interest to them and their colleagues. This year’s committees were led by Jean-Christophe de Swaan and Nisha Kumar in New York, and David Andrew Olson and Elizabeth M. Prescott in Washington, DC.

The year began with about seventy term members convening in both New York and Washington, DC, to welcome the new class of members and to brainstorm about the issues they would tackle during the year. At these orientation sessions, new term members were paired with more experienced ones to better facilitate their integration into the program.

The Eleventh Annual Term Member Conference in November 2006, Global Challenges: 2020, set the stage for the year. About 170 term members from across the country and around the world met in New York for two days of sessions ranging in scope from the rise of China to civil liberties in a time of terror, challenges facing the military services, nuclear weapons in North Korea and Iran, gaps in global health, the state of homeland security, and the future of U.S. immigration law. The conference program was keynoted by former German vice chancellor and minister of foreign affairs Joschka Fischer, who shared with term members some of the lessons learned during his diplomatic career.

The Term Member Program continued its year with thirty-one seminars and roundtable sessions on topics such as humanitarian assistance and economic development; the future of the United Nations; the role of identity politics in foreign policy; the future of capital markets, security issues, and social development in Asia; the new road to peace in the Middle East; and a comprehensive analysis of Turkey’s economy, government, and society.

The term members also enjoyed eight domestic trips to a variety of venues:
The year culminated with a ten-day international trip to deepen understanding of the issues that face Turkey.

- the Federal Reserve Bank of New York, to learn more about its role in the U.S. economy;
- a live taping of *Meet the Press*, to discuss the midterm elections;
- the World Bank, for insight into its involvement in the private sector and economic development;
- the New York Stock Exchange, for a tour of the floor and briefings on the Sarbanes-Oxley legislation requiring more corporate transparency;
- the Pentagon, for briefings and lunch with life member General T. Michael Moseley, chief of staff of the U.S. Air Force, and his staff;
- the headquarters of Lockheed Martin in Bethesda, MD, to learn about the F-22 and the F-35;
- the International Monetary Fund, for a discussion with representatives from it and the World Bank about economic development; and
- the Marine Corps Combat Development Command in Quantico, VA, to learn about the makings of a Marine Corps officer.

**Term Member Fundraising**

Term member contributions to the Annual Fund reached an all-time high this year. In the spring, six term members—two each from the New York City, Washington, DC, and national membership groups—led a campaign to solicit funds for the Council from their fellow term members. Their time and efforts garnered $217,128 in contributions. The Term Member Committee on Annual Giving was led by Michael P. Behringer and Cathy L. Taylor for New York, Mark H. Chichester and Christina R. Sevilla for Washington, and Ajay K. Amlani and Douglas A. Raymond for national.

The year culminated with a ten-day international trip, to Belgium and Turkey, where a group of term members had the opportunity to meet with government officials, business and religious leaders, and representatives of nongovernmental organizations to deepen their understanding of the issues that face Turkey and its relations with the United States, the North Atlantic Treaty Organization, and the European Union.