At the May 23, 2006, Annual Meeting for the Election of Directors, Council members approved a resolution on Board expansion. In July, the State of New York approved the Certificate of Amendment, and the Council’s By-Laws now provide for a Board consisting of thirty-five Directors (plus the President, ex officio), divided into five classes of seven Directors. Each class serves for a term of five years. In each class three Directors are elected by the membership and four are appointed by the Board. On September 14, 2006, the Board approved appointments of five Directors (one to each class) to complete the transition to a thirty-six-member Board: Henry R. Kravis was appointed to the Class of 2007; Alberto Ibargüen was appointed to the Class of 2008; James W. Owens was appointed to the Class of 2009; Frank J. Caufield was appointed to the Class of 2010; and Ann M. Fudge was appointed to the Class of 2011.

Directors with terms expiring on June 30, 2007, were Fouad Ajami, Kenneth M. Duberstein, Henry R. Kravis, Ronald L. Olson, Peter G. Peterson, Thomas R. Pickering, and Laura D’Andrea Tyson.

The Nominating and Governance Committee was composed of Henry S. Bienen (Chair), Madeleine K. Albright (Vice Chair), Sylvia Mathews Burwell, Daniel William Christman, Kenneth M. Duberstein, Richard N. Foster, Bart Friedman, Nancy A. Jarvis, Maria Elena Lagomasino, Edward J. Mathias, Thomas R. Pickering, Theodore Roosevelt IV, James Baker Sitrick, G. Richard Thoman, James A. Thomson, R. Keith Walton, and Christine Todd Whitman. On January 8, 2007, the Chair invited the Council membership to propose possible candidates. The Nominating and Governance Committee met on March 12 to consider the pool of names suggested by Council members for the three elective vacancies. Mindful of its mandate to consider “the need for diversity with regard to age, sex, race, geographical representation, and professional background,” the Nominating and Governance Committee developed the following slate of nominees: Fouad Ajami, Sylvia Mathews Burwell, José A. Cárdenas, Richard W. Fisher, J. Bryan Hehir, and Jami Miscik. On March 26, Council members were notified of the slate and of the petition process available to them in accordance with the By-Laws. No petition candidate was put forth. A ballot was mailed to all Council members on April 18.

At the Annual Meeting for the Election of Directors on May 24, 2007, 1,614 members participated in person or by proxy, fulfilling the quorum required by By-Law V. No name was written on ten or more ballots cast at the meeting, and, therefore, no one was nominated for the 2008 election by the write-in procedure outlined in the By-Laws. Bart Friedman, Donald S. Rice, and Nancy Young served as election overseers. The following nominees were elected for five-year terms beginning July 1, 2007, and expiring June 30, 2012: Fouad Ajami, Sylvia Mathews Burwell, and Jami Miscik.

Acting on the recommendation of the Nominating and Governance Committee, at its June 7 meeting the Board appointed four Council members to serve five-year terms as Directors in the Class of 2012, beginning July 1, 2007, and expiring June 30, 2012: Kenneth M. Duberstein, Stephen Friedman, Carla A. Hills, and Robert E. Rubin. Additionally, the Board confirmed appointment of Henry R. Kravis to the Class of 2009 and Ronald L. Olson to the Class of 2010.

The Council lost two former members of its Board of Directors this year. Jeane J. Kirkpatrick died on December 7, 2006. A dedicated member of the Council for more than twenty-five years, Ambassador Kirkpatrick served on the Board of Directors from 1985 to 1994, including one year (1993–94) as vice chair. She began her teaching career at Georgetown University and taught there for thirteen years before serving as the first female U.S. ambassador to the United Nations. In 2002, the Council established an endowed senior fellowship in national security studies in recognition of her legacy of fidelity to the highest ideals of national service, and her special combination of scholarship, hardheadedness, and courage.

C. Peter McColough passed away on December 13, 2006. He was a long-time member who served on the Council’s Board of Directors for nine years (1978–87) and also served as treasurer (1985–87), chairman of the Finance and Budget Committee (1981–87), and chairman of the 1983–85 Campaign for the Council. He served for many years as CEO and then chairman of the Xerox Corporation. Upon his retirement from the Council’s Board of Directors in 1987, the Xerox Corporation established the C. Peter McColough Roundtable Series on International Economics in his honor.