The Studies Department, our “think tank,” is central to achieving the Council’s goal of adding value to the foreign policy debate. Studies does this primarily through fellows’ research and their writing on U.S. foreign policy challenges, whether long term or more immediate. This year was no exception. In addition to publishing two major books—Michael Mandelbaum’s *The Ideas That Conquered the World* and Charles A. Kupchan’s *The End of the American Era*—and over 200 op-eds and articles, the fellows offered their expert knowledge to local, national, and international media for interviews and as background for informed reporting, particularly surrounding the war in Iraq. Such highly visible activities not only supplement the fellows’ research and members’ understanding but also provide incomparable support for the Council’s new outreach initiative.

### Program Highlights

**Middle East**

Program Director: Rachel Bronson

Roundtable on the Middle East and Islam  
**PROJECT DIRECTOR:** Rachel Bronson, Senior Fellow and Director, Middle East and Gulf Studies

U.S./Middle East Project Roundtable  
**PROJECT DIRECTOR:** Henry Siegman, Senior Fellow and Director, U.S./Middle East Project  
**PROJECT COORDINATOR:** Scott Lasensky, Assistant Director, U.S./Middle East Project, and Fellow

**Middle East Roundtable**  
**PROJECT DIRECTOR:** Richard W. Murphy, Hasib J. Sabbagh Senior Fellow for the Middle East

**Middle East Forum**  
**PROJECT DIRECTOR:** Judith Kipper, Director, Middle East Forum  
**CHAIR:** Anthony C. Zinni

**Energy Security Group**  
**PROJECT DIRECTOR:** Judith Kipper, Director, Middle East Forum  
**CHAIR:** William F. Martin, Washington Policy and Analysis, Inc.
Maurice R. Greenberg Center for Geoeconomic Studies

Acting Director: Benn Steil

Study Group on Appropriate Governance: Managing Free Trade in the Age of Turbulence
PROJECT DIRECTOR: Jagdish N. Bhagwati, André Meyer
Senior Fellow in International Economics
CHAIR: W. Bowman Cutter, Warburg Pincus

Study Group on Building a Transatlantic Securities Market
PROJECT DIRECTOR: Benn Steil, Acting Director, Maurice R. Greenberg Center for Geoeconomic Studies, and André Meyer Senior Fellow in International Economics
CHAIR: Peter J. Wallison, American Enterprise Institute for Public Policy Research

Study Group on the Americanization of Finance
PROJECT DIRECTOR: Roger M. Kubarych, Henry Kaufman
Adjunct Senior Fellow in International Economics and Finance

Study Group on the World Bank under James Wolfensohn
PROJECT DIRECTOR: Sebastian Mallaby, Senior Fellow in International Development
CHAIR: Jessica P. Einhorn, Paul H. Nitze School of Advanced International Studies, Johns Hopkins University

Roundtable on Global Economics
PROJECT DIRECTOR: Caroline Atkinson, Adjunct Senior Fellow

Roundtable on Development
PROJECT DIRECTORS:
Morton H. Halperin, Senior Fellow and Director, U.S. Foreign Policy, and Center for Democracy and Free Markets
Gene B. Sperling, Senior Fellow for Economic Policy, and Director of the Center on Universal Education
Mark Malloch Brown, Administrator, United Nations Development Programme
COSPONSORED WITH THE UNITED NATIONS DEVELOPMENT PROGRAMME

C. Peter McColough Series on International Economics
PROJECT DIRECTOR: Benn Steil, Acting Director, Maurice R. Greenberg Center for Geoeconomic Studies, and André Meyer Senior Fellow in International Economics
COSPONSORED WITH THE CORPORATE PROGRAM

McKinsey Executive Roundtable Series in International Economics
PROJECT DIRECTOR: Benn Steil, Acting Director, Maurice R. Greenberg Center for Geoeconomic Studies, and André Meyer Senior Fellow in International Economics
COSPONSORED WITH THE CORPORATE PROGRAM

Speaker Jeannette Kagame, First Lady of Rwanda, and Co-Chairs Alexandra Draxler and Gene Sperling at the March 5, 2003, Conference on the Development Connection between AIDS and Education, cosponsored by UNAIDS and the Council on Foreign Relations Center on Universal Education.
Studies Program

Center on Universal Education

Project Director: Gene Sperling, Senior Fellow for Economic Policy, and Director of the Center on Universal Education

Roundtable on the Global Campaign for Education

Project Director: Gene Sperling, Senior Fellow for Economic Policy, and Director of the Center on Universal Education

Roundtable on the Development Connection between AIDS and Education

Project Director: Gene Sperling, Senior Fellow for Economic Policy, and Director of the Center on Universal Education

Africa

Program Director: Princeton N. Lyman

Roundtable on African Governance: Regional, Continental, and Global Dynamics

Project Director: Gwendolyn Mikell, Senior Fellow

Nigeria Clearing House

Project Directors: Princeton N. Lyman, Ralph Bunche Senior Fellow in Africa Policy Studies
Caroline Atkinson, Adjunct Senior Fellow

Asia

Program Director: Elizabeth C. Economy

Study Group on China and the Environment

Project Director: Elizabeth C. Economy, C.V. Starr Senior Fellow and Director of Asia Studies
Chair: J. Stapleton Roy, Kissinger McLarty Associates

Study Group on an Asian Union: Challenges and Opportunities for the United States

Project Director: Elizabeth C. Economy, C.V. Starr Senior Fellow and Director of Asia Studies

Study Group on Chinese Economic Development and U.S. National Security

Project Director: Adam Segal, Maurice R. Greenberg Senior Fellow in China Studies
Chair: Kenneth G. Lieberthal, University of Michigan

U.S.-Asia Update Roundtable Series

Project Director: Elizabeth C. Economy, C.V. Starr Senior Fellow and Director of Asia Studies

Winston Lord Roundtable on Asia, the Rule of Law, and U.S. Foreign Policy

Project Director: Jerome A. Cohen, Adjunct Senior Fellow

Roundtable on Japan

Project Director: Eugene A. Matthews, Senior Fellow, Asia Studies

Roundtable on Alternative Futures for South Asia and U.S. Policy

Project Director: Mahnaz Ispahani, Senior Fellow for South and West Asia

Business and Foreign Policy

Program Director: David Braunschvig

Study Group on Judging Corporate Liability in the Global Economy

Project Director: Elliot J. Schrage, Adjunct Senior Fellow in Business and Foreign Policy
Center for Preventive Action

Program Director: William L. Nash

Center for Preventive Action Indonesia Commission: Peace and Progress in Papua

Project Director: David L. Phillips, Senior Fellow and Deputy Director, Center for Preventive Action
Chair: Dennis C. Blair, Institute for Defense Analyses

Andes 2020: A New U.S. Strategy for the Challenges of Colombia and the Region

Project Directors:
William L. Nash, John W. Vessey Senior Fellow and Director of the Center for Preventive Action
Julia E. Sweig, Senior Fellow and Deputy Director, Latin America Program

Co-Chairs:
Daniel W. Christman, U.S. Chamber of Commerce
John G. Heimann, Warburg Pincus

Europe

Program Director: Charles A. Kupchan

George F. Kennan Roundtable on Russia and Eurasia

Project Director: Stephen R. Sestanovich, George F. Kennan Senior Fellow for Russian and Eurasian Studies

Roundtable on Russian Foreign Policy in the Wake of September 11

Project Directors:
Stephen R. Sestanovich, George F. Kennan Senior Fellow for Russian and Eurasian Studies
Robert Legvold, Columbia University
COSponsored with the Harriman Institute, Columbia University

Roundtable on NATO and Terrorism: Opportunities for the Transatlantic Relationship after September 11

Project Director: Ronald D. Asmus, Adjunct Senior Fellow
Chair: Richard G. Lugar, U.S. Senate (R-IN)
COSponsored with the German Marshall Fund of the United States

Roundtable on Nationalism in Europe

Project Director: James M. Goldgeier, Adjunct Senior Fellow

Roundtable on the Implications of EU/NATO Enlargement

Project Director: James M. Goldgeier, Adjunct Senior Fellow
Studies Program

National Security

Program Director: Lawrence J. Korb

Study Group on the History of Military Revolutions

PROJECT DIRECTOR: Max Boot, Olin Senior Fellow, National Security Studies
PROJECT CHAIR: Paul M. Kennedy, Yale University

Roundtable on Homeland Security

PROJECT DIRECTOR: Lawrence J. Korb, Senior Fellow and Director, National Security Studies

Roundtable on National Security: Military Strategy and Options

PROJECT DIRECTOR: Bernard E. Trainor, Adjunct Senior Fellow

John J. McCloy Roundtable on Setting the National Security Agenda

PROJECT DIRECTOR: Richard K. Betts, Adjunct Senior Fellow

Roundtable on National Security

PROJECT DIRECTOR: Dennis C. Blair, Adjunct Senior Fellow, National Security Studies

Roundtable on Afghanistan

PROJECT DIRECTOR: Lawrence J. Korb, Senior Fellow and Director, National Security Studies

Peace and Conflict

Program Director: Arthur C. Helton

Study Group on Palestinian Refugees

PROJECT DIRECTOR: Arthur C. Helton, Director, Peace and Conflict Studies, and Senior Fellow, Refugee Studies and Preventive Action
CHAIR: Stephen J. Friedman, Debevoise & Plimpton

Roundtable on Women’s Human Rights and U.S. Interests

PROJECT DIRECTOR: Jennifer Seymour Whitaker, Adjunct Senior Fellow

Roundtable on Refugees and the Displaced

PROJECT DIRECTOR: Robert P. DeVecchi, Adjunct Senior Fellow, Refugees and the Displaced

Pieter A. Fisher European Studies Roundtable

PROJECT DIRECTOR: Charles A. Kupchan, Senior Fellow and Director of Europe Studies

Latin America

Program Director: Kenneth R. Maxwell

Study Group on Brazil at 500

PROJECT DIRECTOR: Kenneth R. Maxwell, Nelson and David Rockefeller Senior Fellow for Inter-American Studies, and Director, Latin America Studies

Latin America Roundtable

PROJECT DIRECTORS:
Kenneth R. Maxwell, Nelson and David Rockefeller Senior Fellow for Inter-American Studies, and Director, Latin America Studies
Julia E. Sweig, Senior Fellow and Deputy Director, Latin America Program

Roundtable on the Andean Region

PROJECT DIRECTOR: Julia E. Sweig, Senior Fellow and Deputy Director, Latin America Program

The Chase Manhattan Inter-American Forthcoming Issues Series

PROJECT DIRECTOR: Kenneth R. Maxwell, Nelson and David Rockefeller Senior Fellow for Inter-American Studies, and Director, Latin America Studies

Science and Technology
Program Director: Richard L. Garwin

Study Group on Space Posture for the 21st Century
PROJECT DIRECTORS:
Richard L. Garwin, Philip D. Reed Senior Fellow
and Director in Science and Technology
Bruce M. DeBlois, Adjunct Senior Fellow

Study Group on New Nuclear Weapons
PROJECT DIRECTOR: Robert W. Nelson, Senior Fellow,
Science and Technology
CHAIR: Janne Emilie Nolan, Georgetown University

Roundtable on the World Summit on Sustainable Development
PROJECT DIRECTORS:
David G. Victor, Adjunct Senior Fellow
Jesse H. Ausubel, Rockefeller University

Roundtable on Global Satellite Navigation: GPS and Galileo
PROJECT DIRECTORS:
Richard L. Garwin, Philip D. Reed Senior Fellow
and Director in Science and Technology
David Braunschvig, Bernard L. Schwartz Senior Fellow
and Director, Business and Foreign Policy

Roundtable on Health and U.S. Foreign Policy
PROJECT DIRECTOR: Jordan S. Kassalow, Adjunct Senior Fellow

U.S. Foreign Policy
Program Director: Morton H. Halperin

Study Group on the History of U.S. Foreign Policy Phase II: With God on Our Side: American Apocalypse and the Mall at the End of the World
PROJECT DIRECTOR: Walter Russell Mead, Senior Fellow,
U.S. Foreign Policy

Study Group on Democracy and Development
PROJECT DIRECTORS:
Morton H. Halperin, Senior Fellow and Director,
U.S. Foreign Policy, and Center for Democracy and Free Markets
Joe Siegle, Douglas Dillon Fellow
Michael M. Weinstein, Adjunct Senior Fellow
COSPONSORED WITH THE MAURICE R. GREENBERG CENTER FOR GEOECONOMIC STUDIES

Center for Democracy and Free Markets
DIRECTOR: Morton H. Halperin, Senior Fellow and Director, U.S. Foreign Policy, and Center for Democracy and Free Markets

Speaker Noeleen Heyzer, United Nations Development Fund for Women, Presider Isobel Coleman, and Speaker Donald Steinberg, U.S. Department of State, at the March 6, 2003, Roundtable on Women and U.S. Foreign Policy, “The Role of Women in Peacebuilding and Reconstruction.”
Studies Program

Roundtable on Women and U.S. Foreign Policy
PROJECT DIRECTOR: Isobel Coleman, Senior Fellow, U.S. Foreign Policy

Roundtable on “Old Rules, New Threats”
PROJECT DIRECTOR AND CO-CHAIR: Lee Feinstein, Deputy Director of Studies and Senior Fellow for U.S. Foreign Policy and International Law
CO-CHAIR: Anne-Marie Slaughter, American Society of International Law
COSPONSORED WITH THE AMERICAN SOCIETY OF INTERNATIONAL LAW

Roundtable on Democracy Promotion
PROJECT DIRECTOR: Morton H. Halperin, Senior Fellow and Director, U.S. Foreign Policy, and Center for Democracy and Free Markets
COSPONSORED WITH THE MAURICE R. GREENBERG CENTER FOR GEOECONOMIC STUDIES

Other Activities

Community of Scholars Roundtable
PROJECT DIRECTOR: Michael P. Peters, Executive Vice President and Director of Studies

Global Kids Roundtable
PROJECT DIRECTORS:
Denise Gomes, Research Associate, Science and Technology and Peace and Conflict Studies
Jeremy Marwell, Research Associate, Science and Technology

Next Generation Fellows Roundtable
PROJECT DIRECTOR: Theophilos Gemelas, Associate Director of Studies
CHAIR: Allan E. Goodman, Institute of International Education

Discussant John B. Bellinger III, Co-Chair Lee Feinstein, Co-Chair Anne-Marie Slaughter, and Discussant William J. Dursch at the April 10, 2003, Meeting of the Roundtable on “Old Rules, New Threats.”

Studies Program

International Affairs Fellowship Program

The International Affairs Fellowship Program is designed to advance the professional development of outstanding Americans between the ages of 27 and 35. The fellowships seek to bridge the gap between thought and action in foreign policy by supporting both a variety of policy studies and active exposure to policymaking. The distinctive character of the program lies in the contrasting experiences it provides at the juncture of policy research and policy formulation. Thus, it encourages academics and others from the private sector to serve in a policy-oriented environment through operational experience in public service. Conversely, it permits government officials on leave to study key issues in a scholarly atmosphere free from operational pressure.

The International Affairs Fellowship in Japan, sponsored by Hitachi, Ltd., enables participants to expand their intellectual and professional horizons by working and living in Japan. Fellowships are intended for American citizens between the ages of 27 and 45. The program seeks to cultivate American understanding of Japan and to strengthen communication between emerging leaders of the two nations.

The Council organizes an annual conference in New York featuring the current fellows.

2003–2004 International Affairs Fellows

Ramin Asgard, U.S. Department of State
Thomas C. Beierle, Resources for the Future
Michelle Billig, U.S. Department of Energy
Katherine E. Bliss, University of Massachusetts
Barbara M. Connolly, University of Notre Dame
Paul R. Daniels,* U.S. Army
Robert Dujarric,* Hudson Institute
Julie E. Fischer, U.S. Senate Committee on Veterans Affairs
Jean A. Garrison, University of Wyoming
Jeffrey S. Kojac, U.S. Marine Corps
Fred T. Krawchuk,* U.S. Army
Suzanne Maloney, ExxonMobil Corporation
Nancy Yao,* Goldman Sachs (Asia), LLC


*International Affairs Fellow in Japan, sponsored by Hitachi, Ltd.