The Studies Department, the Council’s “think tank,” adds value to the foreign policy debate primarily by conducting research on major U.S. foreign policy challenges. The Council’s Fellows have played a key role in the Council’s response to the September 11 terrorist attacks. Among their contributions: writing some 100 op-eds in major national and international newspapers; making more than 1,000 appearances as commentators on regional, national, and international television and radio shows; conducting a September 11-related roundtable series; testifying before Congress; and briefing key government officials, including members of President Bush’s inner circle. The Fellows also published some 10 books and 20 major articles in foreign policy journals. These books included Walter Russell Mead’s sweeping account of the roots of American foreign policy, *Special Providence: American Foreign Policy and How It Changed the World*; Benn Steil, David Victor, and Richard Nelson’s seminal edited work on economic development, *Technological Innovation and Economic Performance*; and former chairman of the United Nations’ arms-inspection regime in Iraq Richard Butler’s impassioned proposal for new arms control measures, *Fatal Choice: Nuclear Weapons and the Illusion of Missile Defense*.

**Program Highlights**

**America’s Response to Terrorism**

*Henry A. Kissinger Roundtable on Terrorism*

**Project Director: Kenneth M. Pollack, Olin Senior Fellow and Director, National Security Studies**

**Roundtable on Homeland Security**

**Project Director: Lawrence J. Korb, Vice President, Maurice R. Greenberg Chair, and Director of Studies**

**Roundtable on National Security: Military Strategy and Options**

**Project Director: Bernard E. Trainor, Adjunct Senior Fellow**

**Roundtable on Domestic and International Law and U.S. Foreign Policy**

**Project Director: Robert A. Malley, Adjunct Senior Fellow**

**Roundtable on the Middle East and Islam**

**Project Director: Rachel Bronson, Olin Senior Fellow and Director, Middle East Studies**

**Global Economics Roundtable**

**Project Director: Caroline Atkinson, Adjunct Senior Fellow, International Economics**
Council on Foreign Relations/Milbank Memorial Fund Roundtable on Health and U.S. Foreign Policy
PROJECT DIRECTOR: Jordan S. Kassalow, Adjunct Senior Fellow

Roundtable on NATO and Terrorism
PROJECT DIRECTOR: Ronald D. Asmus, Senior Fellow and Director, Europe Studies

George F. Kennan Roundtable on Russia and Eurasia
PROJECT DIRECTOR: Stephen R. Sestanovich, George F. Kennan Senior Fellow for Russian and Eurasian Studies

Roundtable Series on the Geoeconomics of Military Preparedness
PROJECT DIRECTOR: Ann R. Markusen, Senior Fellow, Industrial Policy

Ad Hoc Roundtable on Afghanistan
PROJECT DIRECTOR: Lawrence J. Korb, Vice President, Maurice R. Greenberg Chair, and Director of Studies

Roundtable on Russian Foreign Policy in the Wake of September 11
PROJECT DIRECTOR: Stephen R. Sestanovich, George F. Kennan Senior Fellow for Russian and Eurasian Studies
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Roundtable on Women's Human Rights and U.S. Interests
PROJECT DIRECTOR: Jennifer Seymour Whitaker, Adjunct Senior Fellow
CO-CHAIRS: Adele Simmons, Chicago Metropolis 2020
Jack L. Snyder, Columbia University

Roundtable on Refugees and the Displaced
PROJECT DIRECTOR: Robert P. DeVecchi, Adjunct Senior Fellow, Refugees and the Displaced

Maurice R. Greenberg Center for Geoeconomic Studies

Study Group on Appropriate Governance: Managing Free Trade in the Age of Turbulence
PROJECT DIRECTOR: Jagdish N. Bhagwati, André Meyer Senior Fellow, International Economics
CHAIR: W. Bowman Cutter, Warburg Pincus

Study Group on Building a Transatlantic Securities Market
PROJECT DIRECTOR: Benn Steil, André Meyer Senior Fellow, International Economics
CHAIR: Peter J. Wallison, American Enterprise Institute for Public Policy Research

Project on the Americanization of Finance
PROJECT DIRECTOR: Roger M. Kubarych, Henry Kaufman Adjunct Senior Fellow in International Economics and Finance

Roundtable on Corporate Governance
PROJECT DIRECTORS: James J. Shinn, Adjunct Senior Fellow
Peter A. Gourevitch, Harvard University
Center for Democracy and Free Markets
Program Director: Morton H. Halperin

Study Group on Democracy and Development
PROJECT DIRECTORS: Morton H. Halperin, Senior Fellow and Director, U.S. Foreign Policy; Peace and Conflict Studies; and Center for Democracy and Free Markets
Joe Siegle, Douglas Dillon Fellow
Michael M. Weinstein, Paul A. Volcker Senior Fellow for International Economics and Director, Maurice R. Greenberg Center for Geoeconomic Studies

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Africa
Africa Roundtable Series
PROJECT DIRECTOR: Gwendolyn Mikell, Senior Fellow, Africa Studies

Roundtable on Private Capital Flows to Sub-Saharan Africa
PROJECT DIRECTOR: Mahesh K. Kotecha, Adjunct Senior Fellow
CHAIR: Maurice Tempelsman, Leon Tempelsman & Son

Asia
Program Director: Elizabeth C. Economy

Study Group on China and the Environment
PROJECT DIRECTOR: Elizabeth C. Economy, C.V. Starr Senior Fellow and Director, Asia Studies
James J. Shinn U.S.-Asia Update Roundtable
PROJECT DIRECTOR: Elizabeth C. Economy, C.V. Starr Senior Fellow and Director, Asia Studies

Winston Lord Roundtable on Asia, the Rule of Law, and U.S. Foreign Policy
PROJECT DIRECTOR: Jerome A. Cohen, Adjunct Senior Fellow, Asia Studies

Roundtable on Japan
PROJECT DIRECTOR: Eugene A. Matthews, Senior Fellow, Asia Studies

Roundtable on Alternative Futures for Southern Asia and U.S. Policy
PROJECT DIRECTOR: Mahnaz Ispahani, Senior Fellow, South and West Asia

Europe
Program Director: Ronald D. Asmus

Study Group on U.S.-Russian Relations
PROJECT DIRECTOR: Stephen R. Sestanovich, George F. Kennan Senior Fellow for Russian and Eurasian Studies

Study Group on Overcoming Europe’s Divide: NATO Enlargement and the Search for a New European Security Order
PROJECT DIRECTOR: Ronald D. Asmus, Senior Fellow and Director, Europe Studies

Roundtable on Nationalism in Europe
PROJECT DIRECTOR: James M. Goldgeier, Adjunct Senior Fellow

Pieter A. Fisher European Studies Roundtable
PROJECT DIRECTOR: Charles A. Kupchan, Whitney H. Shepardson Senior Fellow

Latin America
Program Director: Kenneth R. Maxwell

Study Group on Brazil at 500
PROJECT DIRECTOR: Kenneth R. Maxwell, Nelson and David Rockefeller Senior Fellow for Inter-American Studies and Director, Latin America Studies

Study Group on U.S.-Latin America Relations
PROJECT DIRECTOR: Kenneth R. Maxwell, Nelson and David Rockefeller Senior Fellow for Inter-American Studies and Director, Latin America Studies

Latin America Roundtable
PROJECT DIRECTORS: Kenneth R. Maxwell, Nelson and David Rockefeller Senior Fellow for Inter-American Studies and Director, Latin America Studies
Julia E. Sweig, Senior Fellow and Deputy Director, Latin America Studies

Andean Roundtable
PROJECT DIRECTOR: Julia E. Sweig, Senior Fellow and Deputy Director, Latin America Studies

Participants at the April 4, 2002, Roundtable on Corporate Governance, “Conclusions and Recommendations.”
The Chase Manhattan Inter-American Forthcoming Issues Series
PROJECT DIRECTOR: Kenneth R. Maxwell, Nelson and David Rockefeller Senior Fellow for Inter-American Studies and Director, Latin America Studies

Middle East Roundtable
PROJECT DIRECTOR: Richard W. Murphy, Hasib J. Sabbagh Senior Fellow for the Middle East

Middle East Forum
PROJECT DIRECTOR: Judith Kipper, Director, Middle East Forum

Energy Security Group
PROJECT DIRECTOR: Judith Kipper, Director, Middle East Forum

The Chase Manhattan Inter-American Forthcoming Issues Series

Program Director: Rachel Bronson

Study Group on Middle East Trade Options
STUDY DIRECTOR: Bernard Hoekman, World Bank
PROJECT DIRECTOR: Henry Siegman, Senior Fellow and Director, U.S./Middle East Project
CHAIR: Peter D. Sutherland, Goldman, Sachs & Company
PROJECT COORDINATOR: Scott Lasensky, Fellow and Assistant Director, U.S./Middle East Project
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U.S./Middle East Project Roundtable
PROJECT DIRECTOR: Henry Siegman, Senior Fellow and Director, U.S./Middle East Project
PROJECT COORDINATOR: Scott Lasensky, Fellow and Assistant Director, U.S./Middle East Project

Middle East
Program Director: Rachel Bronson

Study Group on Middle East Trade Options
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PROJECT DIRECTOR: Henry Siegman, Senior Fellow and Director, U.S./Middle East Project
PROJECT COORDINATOR: Scott Lasensky, Fellow and Assistant Director, U.S./Middle East Project

National Security
Program Director: Kenneth M. Pollack

Study Group on Globalization and the Future of Border Control
PROJECT DIRECTOR: Stephen E. Flynn, Jeane J. Kirkpatrick Senior Fellow, National Security Studies

John J. McCloy Roundtable on Setting the New National Security Agenda
PROJECT DIRECTOR: Richard K. Betts, Adjunct Senior Fellow, National Security Studies

Peace and Conflict
Program Director: Morton H. Halperin

Study Group on Refugee Policy
PROJECT DIRECTOR: Arthur C. Helton, Senior Fellow, Refugee Studies and Preventive Action
CHAIR: Stephen J. Friedman, Debevoise & Plimpton

U.N. Roundtable
PROJECT DIRECTOR: Ruth Wedgwood, Senior Fellow, International Organizations and Law

Science and Technology
Program Director: Richard L. Garwin

Study Group on Trade, Science, and Genetically Modified Foods
PROJECT DIRECTORS: David G. Victor, Adjunct Senior Fellow C. Ford Runge, University of Minnesota
CHAIR: David L. Aaron, Dorsey & Whitney

Study Group on the Weaponization of Space
PROJECT DIRECTORS: Richard L. Garwin, Philip D. Reed Senior Fellow and Director, Science and Technology Bruce M. DeBlois, Adjunct Senior Fellow

U.S. Foreign Policy
Program Director: Morton H. Halperin

Study Group on the History of U.S. Foreign Policy Phase II: With God on Our Side—American Apocalypse and the Mall at the End of the World
PROJECT DIRECTOR: Walter Russell Mead, Senior Fellow, U.S. Foreign Policy

Roundtable on General Foreign Policy Topics
PROJECT DIRECTOR: Kiron K. Skinner, Adjunct Next Generation Fellow
Other Activities

Community of Scholars Project
PROJECT DIRECTOR: Lawrence J. Korb, Vice President, Maurice R. Greenberg Chair, and Director of Studies

Global Kids Roundtable
PROJECT DIRECTORS: Sandra Enimil, Research Associate, Africa Studies and Peace and Conflict Studies Alicia Siebenaler, Assistant Director of Studies

Next Generation Fellow Roundtable
PROJECT DIRECTOR: Lawrence J. Korb, Vice President, Maurice R. Greenberg Chair, and Director of Studies
CHAIR: Allan E. Goodman, Institute of International Education

International Affairs Fellowship Program

Now in its 35th year, the International Affairs Fellowship (IAF) Program is designed to advance the professional development of outstanding Americans between the ages of 27 and 35. The fellowships seek to bridge the gap between thought and action in foreign policy by supporting both a variety of policy studies and active exposure to policymaking. The distinctive character of the program lies in the contrasting experiences it provides at the juncture of policy research and policy formulation. Thus, it encourages academics and others from the private sector to serve in a policy-oriented environment through operational experience in public service. Conversely, it permits government officials on leave to study key issues in a scholarly atmosphere free from operational pressure.

The International Affairs Fellowship in Japan, sponsored by Hitachi, Ltd., enables Fellows to expand their intellectual and professional horizons by working and living in Japan. Fellowships are intended for American citizens between the ages of 27 and 45. The program seeks to cultivate American understanding of Japan and to strengthen communication between emerging leaders of the two nations. For more information on the IAF Program, contact Elise Carlson Lewis, Vice President of Membership and Fellowship Affairs.

The Council also organizes roundtable meetings in Washington, D.C., and an annual conference in New York featuring the current Council Fellows.
2002–2003 International Affairs Fellows

Molly M. Cochran, Georgia Institute of Technology  
Bathsheba N. Crocker, U.S. Department of State  
Sunil B. Desai, U.S. Marine Corps  
Amanda J. Dory, U.S. Department of Defense  
Konrad Huber, U.N. Children’s Fund  
Dalia Dassa Kaye, George Washington University  
Jennie M. Koch, U.S. Army  
John A. Nagl, U.S. Army  
Daniel B. Prieto III, ZG Ventures  
William E. Rapp,* U.S. Army  
Michael Rubin, Washington Institute for Near East Policy  
John E.D. Toth,* Tennyson West, LLC  
Richard R. Verma, Steptoe & Johnson, LLP  
Isaiah Wilson, U.S. Army

Council Visiting Fellows Roundtable Series

Brooks B. Yeager  
Vice President for Global Threats, World Wildlife Fund  
“Recent Trends Affecting U.S. Environmental Diplomacy”  
PRESIDER: Geoffrey D. Dabelko  
OCTOBER 25, 2001

John F. Sigler  
Rear Admiral, U.S. Navy (Ret.)  
“The Middle East and South Asia: A Military Perspective”  
PRESIDER: Kenneth M. Pollack  
NOVEMBER 28, 2001

Charles E. Santos  
Energy Consultant and Director, Foundation for Central Asian Development  
“Afghanistan: Federalist or Finished?”  
PRESIDER: Alton Frye  
MARCH 19, 2002

*International Affairs Fellow in Japan, sponsored by Hitachi, Ltd.